Summary

The topic of the graduate work: Municipal Programs as a Tool for Managing the Development of Municipal Education (based on the materials of the Administration of the resort town of Pyatigorsk)

The author: Sarkisyan Boris Eduardovich

The scientific adviser: Candidate of Juridical Sciences, Assoc. Prof Kobysheva Elena Ivanovna

Information about the customer organization: Administration of the resort town of Pyatigorsk.

Topicality: Today, the problems of the development and implementation of municipal programs are given considerable attention in state and regional policy. An effective process of managing municipal programs becomes the leading factor characterizing the development of municipalities, regions and the whole country.

Many municipalities are developing municipal programs and are aiming at formulating a program budget. Naturally, in the process of work there are questions that need to be answered. This explains the choice of the research subject in this final qualifying work.

Objective of the research: to carry out a complex analysis of municipal programs, to identify emerging theoretical and practical problems related to their implementation and evaluation and to develop solutions for these problems.

Aims:
- to study the concept, structure and functions of the municipal program;
- to compare different algorithms for the development of municipal programs;
- to research methodological frameworks for estimating efficiency of municipal programs;
- to analyze the implementation of municipal programs in Pyatigorsk;
- to assess the effectiveness of implementation of municipal programs in Pyatigorsk;
- to identify problems and ways to improve the technology of development and implementation of municipal programs.

**The object of the study** is the complex of social relations emerging in the process of development, implementation and evaluation of the effectiveness of municipal programs.

**The subject of the study** is the modern management mechanism of the implementation of municipal programs.

**Theoretical and practical significance:** the findings and suggestions formulated in the work concerning municipal programs used for managing the development of municipal education could be used in the further scientific development of the named issue.

**The results of the research and recommendations:**

Major aspects of improving the technology of development and implementation of municipal programs are the following:

- the need for a drastic change in the unfavorable proportions, structure, and trends in the development of the economy and the social sphere;

- a more comprehensive consideration of complex social and economic, scientific, technical and natural-environmental problems requiring intersectoral and interregional coordination of program activities;

- overcoming the lack of opportunities to achieve the necessary development goals, proceeding only from the existing level of interrelations between levels of management, business entities, etc;

- coordination of the use of financial and material resources of various departmental, sectoral, regional and other affiliations to achieve a particularly important goal (of municipal importance).